

THREE-YEAR CAPITAL INVESTMENT PROGRAM 2021–2023



PROJECT	LOCATION	Year 2021	2021 Method of financing	Year 2022	Year 2023	SUBSEQUENT
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COMMUNICATIONS PROJECTS

COM20-001	CREATION OF A CENTRALIZED WEB PLATFORM AND DEVELOPMENT OF A MOBILE APP	\$100 000	RESERVE	\$100 000		
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INSPECTION – PUBLIC SECURITY

ISP 18-048	ACQUISITION OF A MOBILE COMMAND POST	\$75 000	RESERVE			
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PLANNING PROJECTS

URB20-001	PILOT PROJECT COMPLETE STREETS			\$120 000	\$100 000	
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INFORMATION TECHNOLOGY PROJECTS

TI17-094	REPLACEMENT OF 4 OBSOLETE SERVERS + ADDITION OF 2 NEW SERVERS	\$150 000	RESERVE	\$150 000	\$175 000	\$700 000
TI17-095	REPLACEMENT OF OBSOLETE COMPUTERS AND LAPTOPS	\$75 000	RESERVE	\$85 000	\$85 000	\$370 000
TI17-096	ISC SPECIAL REQUESTS	\$125 000	RESERVE	\$125 000	\$125 000	\$500 000
TI17-098	ELECTRONIC BILLBOARD – COMMUNICATIONS			\$100 000	\$150 000	\$300 000
TI19-075	REPLACEMENT OF OBSOLETE TELECOMMUNICATIONS EQUIPMENT	\$100 000	RESERVE	\$150 000	\$250 000	\$200 000
TI19-076	COMPLIANCE OF LICENCES / FUTURE EXPANSION OF STORAGE NETWORK EQUIPMENT– SAN	\$40 000	RESERVE	\$40 000	\$40 000	\$200 000
TI19-077	ADDITION OF CAPACITY TO THE NETWORK BACKUP SYSTEM	\$15 000	RESERVE	\$20 000	\$20 000	\$95 000
TI19-098	COMMUNICATIONS ROOM AT INSPECTION – PUBLIC SECURITY			\$70 000		
TP18-152	COMPUTER-ASSISTED MAINTENANCE MANAGEMENT SYSTEM FOR THE CITY'S ASSETS	\$75 000	RESERVE	\$75 000		
TI21-001	REPLACEMENT OF PG (DYNA+) SOFTWARE DEBT SOFTWARE	\$50 000	RESERVE			
TI21-002	REPLACEMENT OF PAYROLL SOFTWARE (COBA)			\$150 000		

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INFORMATION TECHNOLOGY PROJECTS (CONT'D)

TI21-003	REPLACEMENT OF PG (LUDIK) RECREATION SOFTWARE				\$150 000	
TI21-004	RPG SOFTWARE REPLACEMENT (TFP) TAXE SOFTWARE					\$150 000
TI21-005	PG SOFTWARE REPLACEMENT (UNICITÉ) FINANCE SOFTWARE					\$200 000

SUBTOTAL – INFORMATION TECHNOLOGY:	\$630 000			\$965 000	\$995 000	\$2 715 000
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ENVIRONMENT PROJECTS

ENV20-001	ENVIRONMENT SUPPORT AND SUSTAINABLE DEVELOPMENT IMPLEMENTATION PROGRAM	\$50 000	RESERVE	\$50 000	\$50 000	\$100 000
TP19-040	UPDATE OF THE CITY'S PUBLIC TREE INVENTORY	\$100 000	RESERVE	\$100 000		
TP18-144	RFID SYSTEM FOR WASTE MANAGEMENT					\$150 000
TP18-118	REDEVELOPMENT OF A TRAIL TO MAKE IT UNIVERSALLY ACCESSIBLE AT TERRA-COTTA NATURAL PARK					\$950 000
TP18-115	DEVELOPMENT OF A GREEN WALL					\$190 000
TP18-035	ESTABLISHMENT OF A SELF-SERVICE BICYCLE SYSTEM FOR MOBILITY OF CITY EMPLOYEES					\$40 000
ENV20-002	INVENTORY AND MANAGEMENT PLAN FOR INVASIVE EXOTIC PLANTS					\$50 000
ENV20-014	DESIGN OF OFFICE FURNITURE MADE FROM RECOVERED ASH WOOD					\$20 000
TP18-012	ROLLING BINS FOR WASTE COLLECTION					\$900 000
TP18-121	CREATION OF A HONEY PLANT GARDEN					\$60 000

SUBTOTAL – ENVIRONMENT:	\$150 000			\$150 000	\$50 000	\$2 210 000
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PUBLIC WORKS PROJECTS

TP18-026	REPLACEMENT AND UPGRADING OF THE VEHICLE FLEET	\$2 200 000	OVERALL	\$2 200 000	\$2 200 000	\$4 600 000
TP19-006	LIGHT SIGNALS FOR UNPROTECTED CROSSWALKS AND SPEED DISPLAYS	\$50 000	RESERVE	\$50 000	\$50 000	\$100 000
TP20-010	ACQUISITION OF NEW VEHICLES AND EQUIPMENT – CLIMATE CHANGE	\$200 000	OVERALL			
TP21-	INSTALLATION OF A NEW GATE SYSTEM FOR THE PUBLIC WORKS YARD	\$50 000	RESERVE			
TP17-087	ACQUISITION OF NEW VEHICLES AND EQUIPMENT	\$35 000	RESERVE			\$500 000
TP21-	UPDATING OF THE HITCHING SYSTEM ON THE CITY'S HEAVY VEHICLES	\$75 000	RESERVE	\$75 000		
TP19-041	PURCHASE OF EQUIPMENT FOR MANAGEMENT OF OUTDOOR POOLS IN HOUSE			\$160 000		

SUBTOTAL – PUBLIC WORKS:	\$2 610 000		\$2 485 000	\$2 250 000	\$5 200 000
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CULTURE, SPORTS, LEISURE AND COMMUNITY DEVELOPMENT PROJECTS

CSL18-158	SYNTHETIC SURFACE FOR THE OUTDOOR SOCCER FIELD – TERRA-COTTA PARK (11 x 11 and 7 x 7 with removable netting)	\$2 400 000	OVERALL			
CSL18-184	REPAIR AND REDEVELOPMENT PLAN FOR OUTDOOR SPORTS FACILITIES <i>2022</i> : Terra Cotta 3 synthetic field (11x11 and 9x9) - \$700,000 and Terra Cotta 2 synthetic fields (football, football, rugby) - \$700,000 <i>2023</i> : Securing the Northview Ball Field - \$600,000 and resurfacing of the Northview tennis courts: \$300,000 <i>2024</i> : Securing the Arthur Séguin ball field: \$600,000 and resurfacing of the Arthur Séguin tennis courts - \$300,000 <i>2025</i> : Resurfacing of the basketball courts at Voyageur Park \$300,000 and levelling of the infield at Cedar Park \$500,000			\$1 400 000	\$900 000	\$2 550 000
CSL 20-016	INSTALLATION OF MOORING SYSTEM – NAUTICAL SERVICES	\$300 000	RESERVE			
ING17-169	DEVELOPMENT OF COOLING ZONES IN CEDAR, AUGUSTA, NORTHVIEW AND OVIDE PARKS				\$300 000	\$1 200 000
CSL18-014	INTEGRATION OF ARTWORKS INTO THE ARCHITECTURE DURING RENOVATION OR CONSTRUCTION				\$50 000	
CSL18-090	RFID TECHNOLOGY FOR THE LIBRARY					\$500 000
ING17-173	EXPANSION OF THE EXISTING OUTDOOR TRAINING CIRCUIT					\$180 000

SUBTOTAL – CSLCD:	\$2 700 000			\$1 400 000	\$1 250 000	\$4 430 000
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PARK PROJECTS

ING19-088	LABOUR ASSOCIATED WITH THE PROJECTS – PARKS AND GREEN SPACES	\$115 000	OVERALL	\$115 000	\$115 000	\$345 000
ING17-031	GREENING AFTER WORK	\$75 000	PPF	\$75 000	\$75 000	\$300 000
ING21-007	DEVELOPMENT OF A PARK/GREEN SPACE - INTERSECTION OF BORD-DU-LAC/CARTIER					\$1 500 000
ING18-078	DEVELOPMENT OF BICYCLE PATHS (Along Hymus, Alston to Stillview, Brigadoon sector)					\$1 000 000
ING18-079	DEVELOPMENT OF RAIN GARDENS AT SUNNYSIDE PARK	\$200 000	PPF			
ING17-065	SHORELINE STABILIZATION			\$500 000	\$1 000 000	\$7 000 000
ING21-006	IMPLEMENTATION OF THE ACTIVE MOBILITY PLAN			\$500 000	\$500 000	\$1 500 000
ING17-021	INCREASING THE SUPPLY OF ACCESSIBLE PLAYGROUND EQUIPMENT			\$50 000		\$10 000
ING20-024	DEVELOPMENT OF A PARK/GREEN SPACE – WALTON SECTOR					\$500 000
ING20-025	IMPACT ASSESSMENT – SHORES					\$100 000
ING19-120	DEVELOPMENT OF A BICYCLE PATH (PAPRICAN/ALSTON)					\$700 000
ING19-120	DEVELOPMENT OF A CYCLIST REST STOP (PAPRICAN/ALSTON)					\$750 000
ING19-121	DEVELOPMENT OF A SMALL URBAN SQUARE (HYMUS/PAPRICAN)					\$250 000
ING17-022	IMPROVEMENTS TO THE TERRA-COTTA DOG PARK					\$50 000
ING17-064	REPAIR OF THE TRAILS AND THE CHALET ENTRANCE AT NORTHVIEW PARK					\$150 000
ING18-073	BEAUTIFICATION OF THE MEDIANS ON DES SOURCES BOULEVARD					\$200 000
ING18-074	BEAUTIFICATION OF THE MEDIANS ON SAINT-JEAN BOULEVARD, BETWEEN HIGHWAY 40 AND HYMUS BOULEVARD					\$250 000
ING18-075	BEAUTIFICATION OF THE MEDIANS ON SAINT-JEAN BOULEVARD, BETWEEN HIGHWAY 20 AND HYMUS BOULEVARD					\$200 000

SUBTOTAL – PARKS:	\$390 000			\$1 240 000	\$1 690 000	\$14 805 000
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BUILDING PROJECTS

IMM18-160	LABOUR ASSOCIATED WITH THE PROJECTS	\$485 000	OVERALL	\$485 000	\$485 000	\$1 460 000
IMM21-001	PROFESSIONAL SERVICES – VARIOUS BUILDING PROJECTS (Various inspections, AMP development, single-line electrical diagrams, plan updates, studies, etc.).	\$350 000	OVERALL	\$250 000	\$250 000	\$765 000
IMM18-164	VARIOUS RENOVATIONS – PARK/POOL CHALETS	\$100 000	OVERALL	\$100 000	\$100 000	\$300 000
IMM21-002	VARIOUS ROOFING WORKS MUNICIPAL BUILDINGS (AMP operations, repairs, renovations, snow removal, etc.).	\$175 000	OVERALL	\$275 000	\$1 050 000	\$2 400 000
IMM21-004	VARIOUS MAINTENANCE AND FINISHING WORK ON MUNICIPAL BUILDING SURROUNDINGS, ENVELOPE, STRUCTURE AND INFRASTRUCTURE (Carpentry, painting, concrete, paving, etc.). Waterproofing the foundation: Arena, Valois, Municipal Court, Maison Canadienne, SH Filtration room reno.: AC Fire station: Rebuilding the mezzanine Staircase replacement: Arthur-E-Séguin, lawn bowling Masonry: Arena, Central Library, CH, Terra-Cotta, NLC, Police station Replacement of doors and windows: Valois, SH, AC, Police station, ISP, Cedar, Terra-Cotta AC roof: Replacement of awning, Replacement of elastomer cover, Replacement of sheet metal cover Clearpoint: Roof replacement Finishing: Arena, lawn bowling, Central Library, SH, Recreation, AC, Municipal Court, police station, PW, Bourgeau	\$1 225 000	OVERALL	\$750 000	\$750 000	\$750 000

PROGRAMME TRIENNAL D'IMMOBILISATIONS 2021-2023



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BUILDING PROJECTS (CONT'D)

IMM21-003	<p>WORK AND UPGRADING OF HVAC SYSTEMS – FIRE PROTECTION – PLUMBING – ELECTRICAL SYSTEMS</p> <p style="text-align: center;">Mechanical system:</p> <ul style="list-style-type: none"> - Arena: Gas furnace replacement - Central Library: Replacement of air conditioning unit - Stewart Hall: Adding a backflow preventer + A/C unit replacement. - Mun. court: Replacement of unit heaters, replacement of sanitary and heating system, replacement of water inlet <ul style="list-style-type: none"> - Maison Can.: heating system replacement - Fire station Replacement of drainage and heating systems, unit heaters, air conditioning unit, etc. - PW: replacement of air extraction unit, replacement of ventilation system Washroom reno.: Ovide, Arthur-E.-Séguin, Valois, fire station. <p style="text-align: center;">Electrical system:</p> - Replacement of distribution panels: Arena, NLC, SH, AC, Terra Cotta, fire station <ul style="list-style-type: none"> - AC: replacement of lighting with LED - CH: Emergency lighting replacement, circuit breaker, heat and smoke detector, - Transformer replacement: fire station, AC, Bourgeau 	\$900 000	OVERALL	\$750 000	\$630 000	\$1 610 000
IMM21-005	GOLF COURSE TUNNEL – CIRCULATION, RETAINING WALL AND PUMP	\$60 000	OVERALL			
IMM21-006	CANOE CLUB – OFFICE RENOVATIONS	\$70 000	OVERALL			
IMM21-007	PW SLAB REPAIR – PHASE 3	\$350 000	OVERALL			
IMM21-08	RECONSTRUCTION AND RELATED WORK (interior and exterior) ON THE BUILDING ON THE LOT AT THE NORTH-WEST CORNER OF DU BORD-DU-LAC – LAKESHORE ROAD AND AVENUE CARTIER	\$200 000	OVERALL	\$300 000		
IMM17-185	VARIOUS RENOVATIONS – STEWART HALL				\$50 000	\$75 000

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BUILDING PROJECTS (CONT'D)

IMM21-09	REDEVELOPMENT – OUTDOOR POOLS demolition/reconstruction	\$75 000	OVERALL			\$1 500 000
IMM18-129	REPLACEMENT OF THE EXTERIOR CLADDING OF THE AQUATIC CENTRE					\$500 000

SUBTOTAL – BUILDINGS:	\$3 990 000			\$2 910 000	\$3 315 000	\$9 360 000
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GRANDS PROJECTS

CULTURE, SPORTS, LEISURE AND COMMUNITY DEVELOPMENT	REDEVELOPMENT OF THE AQUATIC CENTRE			\$500 000	\$2 000 000	\$5 000 000
	GRANDE-ANSE PARK REVITALIZATION					\$3 000 000
	COMPLETE REDEVELOPMENT OF ALEXANDRE- BOURGEAU PARK					\$6 300 000
	DEVELOPMENT OF A REFRIGERATED RINK					\$3 000 000
	EXPANSION AND REDEVELOPMENT OF THE CENTRAL LIBRARY					\$4 500 000
	VARIOUS RENOVATIONS – VALOIS LIBRARY					\$2 500 000
	VARIOUS RENOVATIONS – NOËL-LEGAULT CENTRE \$					\$2 500 000

BUILDINGS	EXPANSION OF THE PUBLIC WORKS BUILDING <i>2022 Phase I – Parking (\$1M) and Phase II – Preparatory work (\$250K)</i> <i>2023 Phase III – Expansion</i> <i>2024 Phase IV – Commissioning and redevelopment of the existing building</i>			\$1 250 000	\$6 000 000	\$3 000 000
	REDEVELOPMENT OF OFFICES AT CITY HALL – ENGINEERING AND FINANCE					\$1 500 000
	WINDMILL					\$2 000 000

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MAJOR PROJECTS (CONT'D)

SAINT-JEAN	WORK RELATED TO THE MTQ'S MAJOR REPAIR PROJECT – HIGHWAY 40 OVERPASS, INCLUDING MULTI-PURPOSE PATH (MTQ work in 2023 – Agreement to come with amounts to be specified)				\$1 000 000	\$4 000 000
	BETWEEN HIGHWAY 40 OVERPASS AND LABROSSE AVENUE					\$3 000 000
ARRIVAL OF THE REM Fairview-Pointe-Claire Station	REPAIR OF FAIRVIEW AVENUE, INCLUDING THE COMPLETE REDEVELOPMENT OF THE BRUNSWICK INTERSECTION					\$3 000 000
	REPAIR OF BRUNSWICK BOULEVARD, BETWEEN FAIRVIEW AND AUTO-PLAZA AVENUES					\$4 000 000
	EXTENSION OF HERMITAGE AVENUE TO THE STATION					\$5 000 000
	REPAIR OF THE SANITARY SYSTEM – CITY CENTRE DEVELOPMENT (FINANCIAL FORECAST)			\$3 000 000	\$3 000 000	\$9 000 000
DES SOURCES	WORK RELATED TO THE MTQ'S MAJOR REPAIR PROJECT – HIGHWAY 20 OVERPASS (agreement to follow with amounts to be specified)			\$1 000 000	\$1 000 000	
	MAJOR REPAIR OF DES SOURCES PEDESTRIAN OVERPASS INCORPORATED INTO THE MTQ PROJECT (agreements to follow with amounts to be specified)				\$2 000 000	
	WORK RELATED TO THE MTQ'S MAJOR REPAIR PROJECT – HIGHWAY 40 OVERPASS, INCLUDING MULTI-PURPOSE PATH (MTQ work in 2023 – Agreement to come with amounts to be specified and shared with Dorval 50-50 (\$5M/2))					\$2 500 000
	BETWEEN HIGHWAY 40 OVERPASS AND BRUNSWICK BOULEVARD					\$3 000 000
	BETWEEN HYMUS AND HIGHWAY 20					\$12 000 000

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MAJOR PROJECTS (CONT'D)

ARRIVAL OF THE REM Des Sources Station	Development work for access to the station, Des Sources and Hymus boulevards, street lighting, sidewalks, roadways, traffic lights summer 2022 (agreements to follow with amounts to be specified)			\$1 500 000		
VARIA	CONSTRUCTION OF A PEDESTRIAN AND CYCLING LINK CROSSING HIGHWAY 40					\$15 000 000
	CONSTRUCTION OF A SOUND WALL HIGHWAY 20 <small>*Cost estimate to be validated</small>					\$40 000 000

SUBTOTAL – MAJOR PROJECTS:	\$0		\$7 250 000	\$15 000 000	\$133 800 000
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VARIOUS PROJECTS – ENGINEERING

ING18-157	LABOUR ASSOCIATED WITH THE PROJECTS – MUNICIPAL ENGINEERING AND ELECTRICITY	\$850 000	OVERALL (\$800K) & LOCAL IMPROVEMENTS (\$50K)	\$850 000	\$850 000	\$2 550 000
ING17-034	PROFESSIONAL SERVICES – MUNICIPAL ENGINEERING	\$800 000	OVERALL (700K\$) & RESERVE (100K\$)	\$600 000	\$600 000	\$1 800 000
ING21-001	DROP-OFF ZONE – ÉCOLE MARGUERITE-BOURGEOIS					\$750 000
ING20-026	ARCHAEOLOGICAL DIGS – POINTE-CLAIRE VILLAGE	\$650 000	OVERALL			
ING18-051	SPOT REPAIR OF SIDEWALKS AND CURBS AT VARIOUS LOCATIONS			\$500 000		\$1 000 000
ING17-029	REPAIR PROGRAM FOR MUNICIPAL PARKING LOTS					\$2 000 000
ING19-070	DEVELOPMENT OF GEOMATICS	\$100 000	RESERVE			
ING20-028	REPAIR OF TRAILS	\$100 000	OVERALL		\$100 000	\$200 000

SUBTOTAL – VARIOUS PROJECTS – ENGINEERING:	\$2 500 000		\$1 950 000	\$1 550 000	\$8 300 000
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ELECTRICAL PROJECTS

ING19-068	REPLACEMENT OF STREET LIGHTING – CONVERSION TO LED	\$900 000	OVERALL	\$900 000		\$1 600 000
ING18-133	UPGRADING – TRAFFIC LIGHTS	\$200 000	OVERALL	\$200 000		
ING19-069	REPLACEMENT OF STREET LAMPS AT VARIOUS LOCATIONS	\$100 000	OVERALL	\$100 000	\$100 000	\$300 000
ING19-021	REPLACEMENT OF LAMP POSTS ON DES SOURCES BOULEVARD, BETWEEN HIGHWAY 40 AND SAINT-LOUIS AVENUE					\$750 000
ING19-147	REPLACEMENT OF LIGHTING IN MUNICIPAL PARKING LOTS/SPORTS FACILITIES – CONVERSION TO LED					\$2 000 000
ING21-005	CHARGING STATIONS					\$50 000

SUBTOTAL – ELECTRICAL PROJECTS – ENGINEERING:	\$1 200 000			\$1 200 000	\$100 000	\$4 700 000
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INFRASTRUCTURE PROJECTS – ENGINEERING

ING21-002	RESIDENTIAL SECTOR 2021 – Delmar, between Braebrook and Saint-Louis (350m); 2022 – Du Bord-du-lac – Lakeshore Road, between Raynor and Milroy (400m); 2023 – Du Bord-du-lac–Lakeshore Road, between Milroy and the entrance to the Canoe Club (725m)	\$785 000	OVERALL	\$900 000	\$1 600 000	\$5 300 000
ING21-003	INDUSTRIAL SECTOR 2021 – Plateau Avenue (385m) and VSN (725m), entrance to the Mega Centre at Des Sources Boulevard as well as the ramp; 2022 – Bancroft Avenue (425m); 2023 – Redev., paving and sidewalk - Ellingham Avenue (435m)	\$1 100 000	AMÉLIORATIONS LOCALES	\$550 000	\$1 750 000	\$2 600 000
ING18-060	CHANTECLERC Cost-sharing with Dorval	\$235 000	OVERALL			
ING21-004	BRUNET, BETWEEN SAINTE-CLAIRE AND JULIEN	\$2 000 000	OVERALL			
ING20-033	HARTFORD	\$2 650 000	OVERALL			
ING18-065	WINDWARD CRESCENT NORTH AND FIELD	\$2 800 000	OVERALL			

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INFRASTRUCTURE PROJECTS – ENGINEERING (CONT'D)

ING18-065	WINDWARD CRESCENT SOUTH			\$2 800 000		
POINTE-CLAIRE VILLAGE	PC VILLAGE – PHASE I DU BORD-DU-LAC – LAKESHORE ROAD, FROM CARTIER TO DE LOURDES (coordination with Ville de Montréal work)			\$850 000		
	PC VILLAGE – PHASE II DU BORD-DU-LAC – LAKESHORE ROAD, FROM DE LOURDES TO DU GOLF AS WELL AS SAINT- JEAN-BAPTISTE (coordination with Ville de Montréal work)					\$2 700 000
	PHASE III SAINTE-ANNE SOUTH OF DU BORD-DU-LAC – LAKESHORE ROAD AS WELL AS DEMERS				\$2 700 000	
	PHASE IV SAINT-JOACHIM, SOUTH OF DU BORD-DU-LAC – LAKESHORE ROAD					\$2 200 000
	PHASE V DU BORD-DU-LAC – LAKESHORE ROAD, BETWEEN GOLF AND BEACONSFIELD					\$1 700 000
	PHASE VI SAINT-JOACHIM AND SAINTE-ANNE, NORTH OF DU BORD-DU-LAC– LAKESHORE ROAD					\$2 150 000
	PHASE VII DE LOURDES AND CARTIER					\$3 000 000

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INFRASTRUCTURE PROJECTS – ENGINEERING (CONT'D)

VALOIS VILLAGE	<u>VALOIS VILLAGE – PHASE I</u> IDONEGANI, BETWEEN PARC AND PRINCE-EDWARD AND VALOIS BAY, BETWEEN DONEGANI AND MOUNT- PLEASANT					\$2 300 000
	<u>VALOIS VILLAGE – PHASE II</u> DONEGANI, BETWEEN PRINCE-EDWARD AND QUEEN, AND PRINCE-EDWARD, BETWEEN DONEGANI AND MOUNT-PLEASANT					\$1 500 000
	<u>VALOIS VILLAGE – PHASE III</u> DONEGANI, BETWEEN QUEEN AND KING, AND QUEEN, BETWEEN DONEGANI AND MOUNT- PLEASANT					\$1 700 000
	<u>VALOIS VILLAGE – PHASE IV</u> DONEGANI, BETWEEN KING AND LUCERNE, AND KING, BETWEEN DONEGANI AND MOUNT-PLEASANT					\$1 900 000
	<u>VALOIS VILLAGE – PHASE V</u> DONEGANI, BETWEEN LUCERNE AND CHESTER, AND DEVELOPMENT OF A ROUNDABOUT					\$2 700 000
	<u>VALOIS VILLAGE – PHASE VI</u> DONEGANI, BETWEEN CHESTER AND DORVAL					\$1 700 000
ING18-059	CHARLES, BETWEEN BELMONT AND SUMMERHILL					\$2 100 000
ING18-059	SUMMERHILL, BETWEEN CHESTER AND VINCENNES					\$2 000 000
ING17-018	CRESTVIEW					\$1 415 000
ING17-018	IVANHOE CRESCENT					\$2 450 000
ING20-035	BOWLING GREEN					\$1 600 000
ING20-031	BRAEBROOK, BETWEEN MAYWOOD AND KARIN AS WELL AS KARIN					\$2 400 000
ING19-059	HILARY					\$1 700 000
ING18-064	KING					\$3 800 000
ING20-038	CONCORD CRESCENT					\$1 900 000
ING19-018	CHESTER, BETWEEN BELMONT AND SUMMERHILL					\$1 300 000
ING20-038	CHESTNUT					\$1 350 000
ING20-041	SUNDALE					\$1 350 000
ING19-013	SUNDERLAND					\$2 750 000

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ING20-036	CAMERON CRESCENT					\$2 100 000
ING18-064	QUEEN					\$3 500 000
ING17-035	BASSWOOD, TAMPICO, NORTH OF REGATTA AS WELL AS REGATTA					\$3 300 000
ING19-020	MILLHAVEN					\$1 500 000
ING19-020	MONTERREY					\$1 550 000
ING21-005	DONEGANI, BETWEEN WINDMILL AND THE WESTERN LIMIT					\$1 000 000
ING20-039	GLANLYNN AND BELMONT, BETWEEN COOLBREEZE AND SADDLEWOOD					\$2 500 000
ING18-064	BAIE-DE-VALOIS					\$3 500 000
ING19-015	BATHURST					\$2 800 000
ING20-034	BEECHNUT					\$1 050 000
ING17-054	BELMONT, BETWEEN BROADVIEW AND BAIE-DE- VALOIS					\$1 600 000
ING17-054	BROADVIEW, BETWEEN SAINT-LOUIS AND BELMONT					\$3 800 000
ING18-059	CHARLES, NORTH OF SUMMERHILL					\$1 400 000
ING19-018	CHESTER, BETWEEN BELMONT AND SUMMERHILL					\$1 100 000
ING18-060	DESLAURIERS (WITH DORVAL)					\$480 000
ING17-036	FIFTH, NORTH OF LAKEVIEW					\$1 900 000
ING19-015	LONGMORE					\$2 200 000
ING19-015	MARLIN CRESCENT					\$4 000 000
ING19-065	MOUNT-PLEASANT, BETWEEN BAIE-DE-VALOIS AND CHESTER					\$2 600 000
ING17-056	MURRAY GARDENS, SAINT-JEAN BOULEVARD SOUTH OF LAKEVIEW AVENUE, AND LAKEVIEW AVENUE BETWEEN SAINT-JEAN BOULEVARD CEDAR AVENUE					\$4 800 000
ING18-049	ONEIDA					\$3 000 000
ING19-118	PAPRICAN					\$700 000
ING18-064	PRINCE-EDWARD					\$3 500 000
ING20-040	SOMERVALE GARDENS					\$3 200 000
ING20-042	VICTORIA					\$3 000 000

THREE-YEAR CAPITAL INVESTMENT PROGRAM 2021–2023



PROJECT	LOCATION	Year 2021	2021 Mode of financing 2021	Year 2022	Year 2023	SUBSEQUENT
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INFRASTRUCTURE PROJECTS – ENGINEERING (CONT'D)

ING19-059	VIKING					\$3 300 000
ING18-061	WAVERLEY, BETWEEN SAINTE-CLAIRE AND BOWLING GREEN					\$950 000
ING20-043	WESTBANK					\$500 000
ING18-061	WILTON, BETWEEN LAKEVIEW AND WAVERLEY					\$775 000

SUBTOTAL – INFRASTRUCTURE PROJECTS – ENGINEERING:	\$9 570 000		\$5 100 000	\$6 050 000	\$123 170 000
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GRAND TOTAL	\$23 915 000		\$24 870 000	\$32 350 000	\$308 690 000
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<u>BY MODE OF FINANCING 2021</u>	
Borrowing – Overall territory	\$20 825 000
Borrowing – Local improvements (Sector)	\$1 150 000
Reserves	\$1 665 000
Parks and Playgrounds Fund	\$275 000
TOTAL FINANCIAL STATEMENTS	\$23 915 000